

**Ministry of the
Attorney General**

Legal Services Branch
Ministry of Health & Long Term-Care

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July 1, 2003

To Whom It May Concern:

I am pleased to provide this letter of reference for Ronn Jefferies.

Ronn was employed as a Crown Counsel 2 with the Ontario Provincial Government for twelve years. Initially, Ronn worked with the Ministry of Municipal Affairs and Housing. More recently, in October 2001, Ronn successfully competed for a new position in the Ministry of Health and Long Term Care which involved the practice of both housing and health law.

Ronn has a recognized expertise in housing law. His experience extends to drafting major pieces of ministry legislation; conducting prosecutions under ministry legislation; developing government policy in the housing area; drafting contracts, memorandum of understanding and legal opinions; and providing legal advice generally to the government and various administrative tribunals.

Throughout his employment with the Ministry of Health Legal Services Branch, Ronn maintained a positive and professional relationship with his clients and contributed to our branch providing a high standard of client service. Ronn, because of his extensive and varied experience in the housing law area, was able to assist and satisfy his clients in a manner which they have described as clear, helpful and timely.

We wish Ronn the best in his future endeavours.

Yours very truly,

A handwritten signature in cursive script that reads "Dianne Dougall".

Dianne Dougall
Legal Director